

**EASTERN OTTAWA RESOURCE CENTRE
FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2026**



INDEPENDENT AUDITOR'S REPORT

To the Members of Eastern Ottawa Resource Centre

Qualified Opinion

We have audited the financial statements of Eastern Ottawa Resource Centre (the Organization), which comprise the statement of financial position as at March 31, 2026, and the statements of operations, surplus, net assets invested in capital assets, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2026, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Qualified Opinion

In common with many charitable organizations, the Organization derives revenue from the general public in the form of donations and fundraising, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Organization. Therefore, we were not able to determine whether any adjustments might be necessary to the revenues referred to above, net revenue (expenses) and cash flows from operations for the years ended March 31, 2026 and March 31, 2025, current assets as at March 31, 2026 and March 31, 2025, and net assets as at March 31, 2025 and 2026, and April 1, 2024. Our audit opinion on the financial statements for the year ended March 31, 2025 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

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Independent Auditor's Report to the Members of Eastern Ottawa Resource Centre (*continued*)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

McCay Duff LLP

McCay Duff LLP,
Licensed Public Accountants.

Ottawa, Ontario,
June 30, 2026

**EASTERN OTTAWA RESOURCE CENTRE
STATEMENT OF FINANCIAL POSITION
MARCH 31, 2026**

	2026	2025
ASSETS		
CURRENT		
Cash	\$ 202,427	\$ 201,001
Short-term investments	50,000	914,936
Accounts receivable	217,758	269,925
Prepaid expenses	15,895	24,403
	<u>486,080</u>	<u>1,410,265</u>
LONG TERM INVESTMENTS	1,944,478	1,120,044
CAPITAL (Note 4)	<u>337,498</u>	<u>273,262</u>
	<u>\$ 2,768,056</u>	<u>\$ 2,803,571</u>
LIABILITIES AND NET ASSETS		
CURRENT		
Accounts payable and accrued liabilities	\$ 256,204	\$ 369,986
Deferred contributions (Note 5)	491,258	556,415
Deferred capital contributions (Note 6)	307,492	221,194
	<u>1,054,954</u>	<u>1,147,595</u>
NET ASSETS		
Surplus	1,683,096	1,605,594
Net assets invested in capital assets	30,006	50,382
	<u>1,713,102</u>	<u>1,655,976</u>
	<u>\$ 2,768,056</u>	<u>\$ 2,803,571</u>

Commitment (Note 9)

Approved on behalf of the Board:

J.M. [Signature] Director - VP - 30-JUN-26

Director

**EASTERN OTTAWA RESOURCE CENTRE
STATEMENT OF SURPLUS
YEAR ENDED MARCH 31, 2026**

	Centre	Family and Community Programs	Community Support Services for Seniors	Gender-Based Violence Programs	Rural Transportation	Reserve Fund	2026	2025
NET ASSETS - BEGINNING OF YEAR	\$ 1,054,263	\$ 71,746	\$ 29,585	\$ -	\$ -	\$ 450,000	\$ 1,605,594	\$ 1,606,684
Net revenue (expenses) for the year	47,865	14,486	(20,378)	15,385	(232)	-	57,126	(6,339)
Interfund allocation (<i>Note 7</i>)	(232)	-	-	-	232	-	-	-
Allocation from Net Assets Invested in Capital Assets	20,376	-	-	-	-	-	20,376	5,249
NET ASSETS - END OF YEAR	\$ 1,122,272	\$ 86,232	\$ 9,207	\$ 15,385	\$ -	\$ 450,000	\$ 1,683,096	\$ 1,605,594

EASTERN OTTAWA RESOURCE CENTRE
STATEMENT OF NET ASSETS INVESTED IN CAPITAL ASSETS
YEAR ENDED MARCH 31, 2026

	2026	2025
BALANCE - BEGINNING OF YEAR	\$ 50,382	\$ 55,631
Acquisitions during the year	165,941	67,784
Deferred capital contributions received during the year	(165,941)	(57,390)
Capital contributions recognized in the year	79,643	67,593
Amortization	(101,705)	(83,236)
Other adjustments	1,686	-
	(20,376)	(5,249)
BALANCE - END OF YEAR	\$ 30,006	\$ 50,382

**EASTERN OTTAWA RESOURCE CENTRE
STATEMENT OF OPERATIONS
YEAR ENDED MARCH 31, 2026**

	Centre 2026	Family and Community Programs 2026	Community Support Services for Seniors 2026	Gender- Based Violence Programs 2026	Rural Transport- ation 2026	Total 2026	Total 2025
REVENUE							
Grants							
Municipal	\$ 591,999	\$ 541,871	\$ 110,295	\$ -	\$ 299,043	\$ 1,543,208	\$ 1,438,615
Provincial	-	-	1,027,362	885,972	-	1,913,334	1,856,087
Federal	-	-	5,207	-	-	5,207	4,789
Non-government	77,520	36,628	117,692	33,670	61,562	327,072	127,215
	669,519	578,499	1,260,556	919,642	360,605	3,788,821	3,426,706
Interest and other income	108,791	-	-	-	-	108,791	56,050
Unrealized gain on investments	33,695	-	-	-	-	33,695	58,101
Client contribution	63	-	514,703	-	-	514,766	446,409
Donations	5,597	34,105	3,210	2,700	-	45,612	43,506
Fundraising	89,482	-	311	-	-	89,793	76,556
Service revenue	11,989	17,532	39,506	37,241	860	107,128	121,953
Other income	30,973	850	-	-	-	31,823	48,988
	950,109	630,986	1,818,286	959,583	361,465	4,720,429	4,278,269

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EASTERN OTTAWA RESOURCE CENTRE
STATEMENT OF OPERATIONS *(continued)*
YEAR ENDED MARCH 31, 2026

	Centre 2026	Family and Community Programs 2026	Community Support Services for Seniors 2026	Gender- Based Violence Programs 2026	Rural Transport- ation 2026	Total 2026	Total 2025
EXPENSES							
Administration allocation	-	12,252	96,315	96,169	25,464	230,200	251,558
Advertising	52,953	1,261	4,687	8,586	-	67,487	12,814
Amortization	40,143	-	-	-	61,562	101,705	83,236
Bad debt expense	-	-	58,939	-	-	58,939	-
Client services	118,111	45,911	7,319	8,520	-	179,861	153,666
Fundraising	17,605	80	-	-	-	17,685	16,791
Home support costs	3,150	5,421	299,971	7,520	-	316,062	319,854
IT system expenses	42,152	-	29,206	25,377	-	96,735	98,637
Insurance	6,200	2,580	16,056	16,545	29,044	70,425	53,169
Office	27,949	583	8,157	867	-	37,556	24,271
Professional fees	49,354	1,383	105,596	92,603	-	248,936	374,571
Rental	128,457	68,986	54,686	35,735	-	287,864	291,173
Repairs and maintenance	19,795	5,965	50,881	1,050	-	77,691	72,381
Salaries and wages	353,187	460,028	1,041,686	629,773	245,627	2,730,301	2,401,439
Staff travel and training	8,510	6,526	16,332	8,088	-	39,456	23,228
Subscriptions and memberships	14,786	-	3,283	4,180	-	22,249	31,208
Telephone	8,173	3,300	9,820	9,110	-	30,403	32,882
Utilities	10,947	-	2,736	-	-	13,683	11,200
Volunteer expenses	772	2,224	32,994	75	-	36,065	32,530
	902,244	616,500	1,838,664	944,198	361,697	4,663,303	4,284,608
NET REVENUE (EXPENSE) FOR THE YEAR	\$ 47,865	\$ 14,486	\$ (20,378)	\$ 15,385	\$ (232)	\$ 57,126	\$ (6,339)

EASTERN OTTAWA RESOURCE CENTRE
STATEMENT OF CASH FLOWS
YEAR ENDED MARCH 31, 2026

	2026	2025
OPERATING ACTIVITIES		
Net revenue (expense) for the year	\$ 57,126	\$ (6,339)
Items not affecting cash:		
Amortization	101,705	83,236
Recognition of deferred capital contributions	(79,643)	(69,262)
	<u>79,188</u>	<u>7,635</u>
Changes in non-cash working capital:		
Accounts receivable	52,167	(121,551)
Prepaid expenses	8,508	12,140
Accounts payable and accrued liabilities	(113,782)	(140,742)
Deferred contributions	(65,157)	(123,460)
	<u>(118,264)</u>	<u>(373,613)</u>
Cash flow used by operating activities	<u>(39,076)</u>	<u>(365,978)</u>
INVESTING ACTIVITIES		
Purchase of capital assets	(165,941)	(67,784)
Capital contributions	165,941	57,390
Purchase of investments	(824,434)	(263,510)
Redemption of investments	864,936	106,885
	<u>40,502</u>	<u>(167,019)</u>
Cash flow from (used by) investing activities	<u>40,502</u>	<u>(167,019)</u>
INCREASE (DECREASE) IN CASH FLOW	<u>1,426</u>	<u>(532,997)</u>
Cash - beginning of year	<u>201,001</u>	<u>733,998</u>
CASH - END OF YEAR	<u>\$ 202,427</u>	<u>\$ 201,001</u>

**EASTERN OTTAWA RESOURCE CENTRE
NOTES TO FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2026**

1. PURPOSE OF THE ORGANIZATION

Eastern Ottawa Resource Centre (the "Organization") engages in community-based activities designed to improve the social conditions and well-being of the residents of the eastern Ottawa area. The Organization is incorporated, without share capital, under the Corporations Act (Ontario) as a not-for-profit organization. The Organization is a registered charity under the Income Tax Act and as such, is not subject to income tax.

2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO). The Organization's significant accounting policies are as follows:

(a) Revenue recognition

The Organization follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which related restrictions are met. Restricted contributions for the purchase of capital assets are deferred and recognized as revenue at the same rate as the related capital asset is amortized. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Investment income is recognized as revenue when earned.

Fundraising income is recognized as revenue when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Other income is recognized when services are provided and collection is reasonably assured.

(b) Fund accounting

The Organization maintains its accounts using the fund accounting method. Under this method, all resources are classified for accounting and reporting purposes into funds in accordance with specified activities or objectives.

The following internally restricted funds have been established by the Organization:

The Centre Fund represents the general fund and is used for program coordination, infrastructure, support and supervision of program staff and initiatives.

The Family and Community Programs Fund supports services that strengthen individuals, families, and communities through connection, education, and empowerment.

The Community Support Services for Seniors Fund supports a broad range of programs that enable older adults and individuals with physical disabilities to live independently and safely in their homes and communities.

The Gender-Based Violence Programs Fund is the overarching fund that supports a range of integrated services aimed at preventing and responding to gender-based violence.

The Rural Transportation Fund is used for the rural transportation option for seniors and people with disabilities.

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**EASTERN OTTAWA RESOURCE CENTRE
NOTES TO FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2026**

2. SIGNIFICANT ACCOUNTING POLICIES (*continued*)

The Reserve Fund was established in the 1995/1996 fiscal year for the following purposes: i) to allow for the continuation of services and transitioning of staff and clients in the event of a funding disruption or of a going concern of the Organization; ii) to fund operational pressures and to bridge otherwise unfunded or underfunded community needs; iii) for emergency use in the event of extraordinary events as determined and approved by the Board of Directors. Such events may occur within the organization or within the community which the EORC serves. Subsequent allocations to this Fund were made over the years, totaling \$450,000, as approved by the Board of Directors.

(c) Tangible capital assets

Tangible capital assets are stated at cost or deemed cost less accumulated amortization and are amortized over their estimated useful lives on a straight-line basis at the following rates and methods:

Computers	3 years	straight-line method
Equipment	3 years	straight-line method
Furniture	3 years	straight-line method
Leasehold improvements	15 years	straight-line method
Vehicles	3 years	straight-line method

(d) Contributions

Contributions received from the different levels of government are subject to specific terms and conditions regarding the expenditure of the funds. The Organization's accounting records are subject to audits to identify instances, if any, in which amounts charged against contributions have not complied with the agreed terms and conditions and, which therefore, would be refundable to the governments. Adjustments to prior years' contributions are recorded in the year in which they are made.

(e) Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

(f) Volunteers

Volunteers have contributed approximately 7,130 hours for the year ending March 31, 2026 to assist the Organization in carrying out its service delivery activities. This time has not been valued or recorded in the financial statements.

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EASTERN OTTAWA RESOURCE CENTRE
NOTES TO FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2026

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

(g) Financial instruments

Financial instruments are recorded at fair value when acquired or issued. Financial assets and liabilities originated or exchanged in related party transactions, except for those that involve parties whose sole relationship with the Organization is in the capacity of management, are initially measured at cost.

In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date

(h) Cloud computing arrangements

At the inception of a cloud computing arrangement with a supplier, the Organization allocates the consideration of the arrangement to all of the significant separable elements based on their specific sales price. Expenditures on property, plant and equipment and rights to use an intangible asset are recognized according to the accounting policies applicable to these elements. To account for expenditures in cloud computing arrangements that fall within the scope of AcG-20, Customer's Accounting for Cloud Computing Arrangements, the Organization elected to apply the simplification approach. These expenses are therefore treated as the supply of services and recognized as expenses when the Organization receives the services in question. The Organization recognizes prepayment as an asset when payments for goods or services are made in advance. Expenditures related to implementation activities are expensed as incurred.

3. FINANCIAL RISKS AND CONCENTRATION OF RISKS

It is management's opinion that the Organization is not exposed to significant interest rate, liquidity, market or currency risks arising from its financial instruments. There has been no change to the risk exposure from the previous year.

Credit risk

Credit risk arises from the potential that clients and contributors will fail to honour their obligations. It is the opinion of management that the Organization is not exposed to significant credit risk. There has been no change to the risk exposure from the previous year.

4. TANGIBLE CAPITAL ASSETS

	Cost	Accumulated amortization	2026 Net book value	2025 Net book value
Computers	\$ 130,026	\$ 104,528	\$ 25,498	\$ 47,560
Vehicles	555,458	339,885	215,573	111,194
Leasehold improvements	271,210	174,783	96,427	114,508
	<u>\$ 956,694</u>	<u>\$ 619,196</u>	<u>\$ 337,498</u>	<u>\$ 273,262</u>

EASTERN OTTAWA RESOURCE CENTRE
NOTES TO FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2026

5. DEFERRED CONTRIBUTIONS

The Organization delivers programs for which it receives restricted contributions that are specific to the delivery of those programs. These amounts are deferred until project expenses are incurred or restrictions are met.

	Balance - Beginning of year	Add: Amounts received	Less: Revenue recognized or repaid	Balance - End of year
Abused Women	\$ 59,212	\$ 532,821	\$ 516,364	\$ 75,669
Canadian Red Cross	11,930	-	11,930	-
Family Court Support	2,060	134,023	132,021	4,062
Rural Transportation	109,735	307,740	299,043	118,432
Seniors Access	273,617	-	80,382	193,235
Transitional Support	151	159,732	159,733	150
Violence Prevention	99,710	47,405	47,405	99,710
	<u>\$ 556,415</u>	<u>\$ 1,181,721</u>	<u>\$ 1,246,878</u>	<u>\$ 491,258</u>

6. DEFERRED CAPITAL CONTRIBUTIONS

The Organization receives restricted contributions for capital asset acquisitions. These amounts are deferred and recognized into revenue on the same basis as the related capital assets are amortized.

	Balance - Beginning of year	Add: Amounts received	Less: Revenue recognized	Balance - End of year
Centre	\$ 113,620	\$ -	\$ 18,081	\$ 95,539
Day Program	-	87,613	-	87,613
Rural Transportation	107,574	78,328	61,562	124,340
	<u>\$ 221,194</u>	<u>\$ 165,941</u>	<u>\$ 79,643</u>	<u>\$ 307,492</u>

7. INTERFUND TRANSFER

The Board of Directors approved an interfund transfer from the Centre Fund to the Rural Transportation Fund to cover its operating deficit. The transfer was made in the amount of \$232.

8. PENSION PLAN

The Organization participates in the OPTrust Select, a schedule of the OPSEU Pension Plan. This multi-employer defined benefit pension plan covers employees of Ontario's Broader Public Sector and charitable and non-profit organizations in Ontario.

The Organization has adopted defined contribution plan accounting principles for this pension plan as sufficient information is not available to use defined benefit plan accounting.

As at December 31, 2025, the OPSEU Pension Plan surplus in aggregate was \$4,731,000 (December 31, 2024 - \$4,379,000). During the year, the Organization contributed and expensed \$61,694 (2025 - \$51,240) to the plan. No significant changes were made to the contractual elements of the plan during the year.

**EASTERN OTTAWA RESOURCE CENTRE
NOTES TO FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2026**

9. COMMITMENTS

Commencing August 1, 2016, the Organization entered into an agreement to lease its premises for a period of 15 years. The remaining commitment includes annual basic rent of \$118,769 annually, ending in 2031.

In addition to the basic rent, the Organization is responsible for its proportionate share of taxes and operating costs for the building.

10. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.